

**DECISIONS OF THE  
161<sup>st</sup> SESSION OF THE ICOM EXECUTIVE BOARD**

**9 – 10 June 2022**

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**Thursday, 9 June 2022**

**Present:**

1. Alberto Garlandini (Italy), President
2. Laishun An (China), Vice-President
3. Terry Simioti Nyambe (Zambia), Vice-President (had to join the meeting late and gave his proxy to Vinod Daniel)
4. Carina Jaatinen (Finland), Treasurer (had to leave the meeting early and gave proxy to Carol Scott)
5. Carlos Roberto Ferreira Brandão (Brazil)
6. Nicholas Crofts (Switzerland)
7. Vinod Daniel (Australia)
8. Tayeebeh Golnaz Golsabahi (Iran) (had to join the meeting late and gave her proxy to Carina Jaatinen)
9. Maria de Lourdes Monges Santos (Mexico)
10. Carol Scott (UK)
11. Regine Schulz (Germany), Chair of the Advisory Council, ex-officio member of the Executive Board

**Apologies:**

Eric Dorfman (USA) gave his proxy to Vinod Daniel.

11 of 12 members of the ICOM Executive Board attended the 161<sup>st</sup> Session on 9 June 2022. The quorum of participation was thus reached, in accordance with Article 11 – Section 4 of the ICOM Statutes.

**In Attendance:**

Alec Coles, Chair of the Finance and Resources Committee (FIREC) (Item 4 only)

Dominique Gagnard, Statutory Auditor (Item 4 only)

Megan McNally, Lead Consultant & Managing Director, Doyenne Strategy (Item 7 only)

**ICOM Secretariat:**

Peter Keller, Director General

Jennifer Keane, Executive Coordinator (Recording Secretary)

Florian Courty, Management Accountant (Item 4 only)

Alexandra Fernandez Coego, Head of Communications and Public Relations Department (Item 5.2 only)

Benjamin Granjon, Head of Membership (Item 5.3 only)

Francesca Pollicini, General Manager of Institutional Events (Item 6 only)

The meeting began at 2pm (Central European Time).

### **ITEM 0. OPENING REMARKS**

The President opened the meeting.

### **ITEM 1. APPROVAL OF THE AGENDA<sup>1</sup>**

The President presented the agenda and the Executive Board approved it with no changes.

#### **Decision 1. Adoption of the Agenda**

The Executive Board,  
adopts the agenda.

### **ITEM 2. MINUTES OF THE 160<sup>th</sup> SESSION OF 9 – 10 June 2022**

The Executive Board approved the minutes of the 160<sup>th</sup> Session of 9 – 10 June 2022.

#### **Decision 2. Minutes of the 160<sup>th</sup> Session of 9 – 10 June 2022**

The Executive Board,  
approves the minutes of the 160<sup>th</sup> Session of the Executive Board.

### **ITEM 3. FOLLOW UP ON EXECUTIVE BOARD DECISIONS**

The President and the Executive Board members noted that all the decisions from the meeting of 9-10 June have been implemented, except Decision 4.2 Finance and Human Resources, as FIREC have not yet had the opportunity to meet and this matter will be followed up at the 162<sup>nd</sup> Session on 19 – 20 August 2022.

#### **Decision 3. Follow-up on Executive Board Decisions**

The Executive Board,  
notes that the decisions of the 160<sup>th</sup> Session on 9 – 10 June 2022 have now been implemented, except Decision 4.2 Finance and Human Resources, which will be follow up on by FIREC for the 162<sup>nd</sup> Session on 19 – 20 August 2022.

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<sup>1</sup> Annex: Draft Agenda of the 161<sup>st</sup> Session of the ICOM Executive Board sent on 25 May 2022.

## ITEM 4. FINANCE

### **4.1 Financial Statements 2021**

#### **Decision 4.1 Financial Statements 2021**

The Executive Board,

takes note of the Management Report on the Financial Statements 2021 and the Financial Statements 2021;

and

approves the Financial Statements 2021 and agrees that they should be submitted to the membership at the General Assembly on 24 August 2022;

and

agrees to submit to the membership the appointment of the Statutory Auditor for the period 2022-2028:

Statutory Auditor: Mr Dominique GAGNARD, 47 route de Carrières, 78400 Chatou, France

Alternate Statutory Auditor: Cabinet Dauge Fideliance, 109 rue Faubourg Saint-Honoré, 75008 Paris, France.

### **4.2 Budget Monitoring for 2022**

#### **Decision 4.2 Budget Monitoring for 2022**

The Executive Board,

thanks the Treasurer, FIREC and the Finance Team in the Secretariat for monitoring the budget;

and

takes note of the update on Budget 2022.

## **ITEM 5. UPDATE ON THE SECRETARIAT**

### **5.1 Update on the Work Plan for 2022**

#### **Decision 5.1 Update on the Work Plan for 2022**

The Executive Board,

thanks the Director General for the update on the Secretariat's Work Plan and for the information on the Secretariat's human and financial resources;

and

appreciates the diversity of the newly recruited employees;

and

thanks the Secretariat for their hard work and commitment to ICOM.

### **5.2 Update on Communications: IMD 2022 Results**

#### **Decision 5.2 Update on Communications: IMD 2022 Results**

The Executive Board

takes note of the report from the Head of the Communications and Public Relations Department on the positive data for International Museum Day 2022 and thanks the team for their hard work and the excellent results.

### **5.3 Update on Membership**

#### **5.3.1 Follow up on National Committees**

##### **Decision 5.3.1 Follow up on the National Committees**

The Executive Board,

decides to no longer consider the National Committee of Madagascar under reorganisation, but in good standing, as the minimum number of members requested has been reached again;

and

decides to no longer suspend the rights of the National Committee of Ghana, as the minimum number of members requested has been reached again, and as a new Board has

been elected during the annual General Assembly, in accordance with the *ICOM Statutes* (article 14), the *ICOM Internal Rules* (article 6) and the *Rules for National Committees*;  
and

requests that the members of the National Committees of Bosnia and Herzegovina, Cameroon, Chad, Madagascar, Malta, Morocco, Mozambique, Oman, Qatar, the Republic of Moldova, Romania, Saudi Arabia, Togo and the United Republic of Tanzania organize Board elections as soon as possible, in accordance with the *ICOM Statutes* (article 14), the *ICOM Internal Rules* (article 6) and the *Rules for National Committees*.

### **Decision 5.3.2 Membership Applications without a National Committee**

The Executive Board,

decides to accept seven (7) membership applications from a territory or a country without a National Committee, in accordance with the *ICOM Internal Rules* (article 2.4).

## **ITEM 6. UPDATE ON THE GENERAL CONFERENCE**

### **6.1 Update on the statutory meetings platform Agora**

The General Manager of Institutional Events, Francesca Pollicini, joined the meeting.

#### **Decision 6.1 Update on the statutory meetings platform Agora**

The Executive Board,

thanks the General Manager of Institutional Events, the Legal Affairs Assistant and the whole Administrative and Legal Section in the Secretariat for their hard work to successfully develop and launch the new platform for the Statutory Meetings, Agora, which was successfully implemented at the recent Advisory Council Meetings.

### **6.2 ICOM General Conference 2022: Programme Budget**

#### **Decision 6.2 ICOM General Conference 2022: Programme, Budget**

The Executive Board,

takes note of the report on the conference budget and the progress on the Scientific Programme and registrations;

and

repeats their request to the Professional Conference Organiser (PCO) to honour their commitments outlined in the contract and to make the necessary adjustments in order to ensure the economic sustainability of the event.

## **ITEM 7. UPDATE ON THE GOVERNANCE REVIEW PROCESS**

### **7.1 External Review: Final Report**

The Executive Board decided to finalise the decision on Friday 10 June.

## **ITEM 8. UPDATE ON ICOM - IMREC**

### **Decision 8. Update on ICOM - IMREC**

The Executive Board,

thanks ICOM-IMREC for their work on project development in line with ICOM's strategic objectives;

and

requests that the Funding Annex to the official agreement be ready for discussion at the next Academic and Programming Board meeting on 22 June 2022, so that funds can be transferred to the ICOM budget for the funding of projects outside China;

and

agrees that the Funding Annex should include the division of administrative tasks between the ICOM Secretariat and Shanghai University taking into account clauses 3.1 and 3.2 of Annex 1-Operating Rules to the official agreement and the Secretariat's Work Plan;

and

recommends that the Communications Department in the ICOM Secretariat works with the Chair of the Academic and Programming Board and the Director of ICOM-IMREC to raise awareness about ICOM-IMREC among the membership and promote its projects;

and

agrees that the 26<sup>th</sup> ICOM General Conference in Prague in 2022 be seen as a communications opportunity to promote ICOM-IMREC to the membership when the Governing Board and the Academic and Programming Board meet.

**Friday, 10 June 2022**

**Present:**

1. Alberto Garlandini (Italy), President
2. Laishun An (China), Vice-President
3. Terry Simioti Nyambe (Zambia), Vice-President
4. Carina Jaatinen (Finland) Treasurer
5. Carlos Roberto Ferreira Brandão (Brazil)
6. Vinod Daniel (Australia)
7. Tayeebeh Golnaz Golsabahi (Iran).
8. Maria de Lourdes Monges Santos (Mexico)
9. Carol Scott (UK)
10. Regine Schulz (Germany), Chair of the Advisory Council, ex-officio member of the Executive Board

**Apologies:** Eric Dorfman (USA) gave his proxy to Vinod Danial and Nicholas Crofts (Switzerland) gave his proxy to Carol Scott.

10 of 12 members of the ICOM Executive Board attended the 161<sup>st</sup> Session on 10 June 2022. The quorum of participation was thus reached, in accordance with Article 11 – Section 4 of the ICOM Statutes.

**In Attendance:**

Lauran Bonilla-Merchav and Bruno Brulon, Co-Chairs of ICOM Define (Item 9.1 only)  
Sally Yerkovich, Chair of the Standing Committee on Ethics (ETHCOM) (Item 9.2 only)  
Jean-François Canat, Chair of the Working Group on Statutes and Rules (WGSR) (Item 9.3 only)  
Ole Winther, Chair of the Strategic Plan Committee (SPC) (Item 9.4 only)  
Antonio Rodriguez, Chair of SAREC (Item 9.5 only)  
Olga Chistanova, Chair of the Resolutions Committee (Item 9.6)

**ICOM Secretariat:**

Peter Keller, Director General  
Jennifer Keane, Executive Coordinator (Recording Secretary)  
Carlos Serrano Vasquez, Capacity Building Coordinator (Item 9.1 only)  
Ludovica Antonucci, Capacity Building Coordinator (Item 9.1 only)  
Morgane Fouquet-Lapar, Principal Legal Officer (Item 9.3 only)  
Francesca Pollicini, General Manager of Institutional Events (Item 9.4 only)  
Beñat Iturralde Agirre, Membership and SAREC Coordinator (Item 9.5 only)

The meeting began at 2pm (Central European Time).

## **ITEM 7. UPDATE ON THE GOVERNANCE REVIEW PROCESS continued**

### **7.1 External Review: Final Report**

#### **Decision 7.1 External Review: Final Report**

The Executive Board,

takes note of the final report from Doyenne Strategy and Luma Consulting;

and

thanks Doyenne Strategy/Luma Consulting for their hard work;

and

agrees that a Roundtable on the External Audit should be held in Prague to discuss how the recommendations can best be implemented and suggests that the feedback received could then be discussed at the Advisory Council meeting in November 2022;

and

recommends that a joint meeting between the outgoing Executive Board and the incoming Executive Board should be held as soon as possible after Prague to focus on the implementation of the External Audit;

and

recommends that the incoming Executive Board establishes a Working Group on Governance when it reviews the Standing Committees and Working Groups in December, following the General Conference;

and

recommends that once the new Working Group on Governance is established, the External Review Steering Committee meets with the new Working Group to ensure continuity in the process.

## **ITEM 9. STANDING COMMITTEES AND WORKING GROUPS**

### **9.1 Update on ICOM Define: Final Proposal**

#### **Decision 9.1 Update on ICOM Define: Final Proposal**

The Executive Board,

thanks ICOM Define, the two Co-Chairs and the Secretariat for their hard work and dedication throughout this process;

and

in accordance with the process implemented by ICOM Define results of the Advisory Council vote of 20 May 2022,

decides to submit the following museum definition proposal to the vote at the Extraordinary General Assembly at the 26th ICOM General Conference in Prague on 24 August 2022:

***A museum is a not-for-profit, permanent institution in the service of society that researches, collects, conserves, interprets and exhibits tangible and intangible heritage. Open to the public, accessible and inclusive, museums foster diversity and sustainability. They operate and communicate ethically, professionally and with the participation of communities, offering varied experiences for education, enjoyment, reflection and knowledge sharing.***

## 9.2 Update from ETHCOM

### **Decision 9.2 Update from ETHCOM**

The Executive Board,

thanks ETHCOM for their hard work;

and

looks forward to the presentation of the proposed revisions to the Code of Ethics that will be presented at the General Conference in Prague;

and

supports ETHCOM's recommendation to develop guidelines for professional practices for its members, National and International Committees, Regional Alliances, Standing Committees and Working Groups.

## 9.3 Update on the Working Group on Statutes and Rules: Amendment of the Statutes

### **Decision 9.3 Update on the Working Group on Statutes and Rules: Amendment of the Statutes**

The Executive Board,

takes note of the Working Group on Statutes and Rules (WGSR) report;

and

takes note of the working document containing the proposed amendments and their rationale;

and

sincerely thanks the WGSR for all its work;

and

takes note of the concerns expressed during the recent meeting of the Advisory Council, regarding the need for more information and time for consideration;

and

requests that the WGSR carries out an information campaign and a participatory consultation process beginning immediately, so that the ICOM Committees have the opportunity to study the proposals and to provide initial feedback at the Roundtable Session at the General Conference in Prague.

#### **9.4 Update on the Strategic Plan Committee**

##### **Decision 9.4 Update on the Strategic Plan Committee**

The Executive Board,

thanks the Strategic Plan Committee for their hard work;

and

decides to submit the final Strategic Plan 2022 - 2028 to the vote at the General Assembly at the 26<sup>th</sup> ICOM General Conference in Prague on 24 August 2022.

#### **9.5 Update on the Strategic Allocation Review Committee (SAREC)**

##### **Decision 9.5 Update on the Strategic Allocation Review Committee (SAREC)**

Taking into account SAREC's recommendations, the Executive Board,

agrees that €10,000 from remaining amount of 2022 Yearly and Solidarity projects budget (€121,957), should be reallocated to the Emergency Budget;

and

agrees that SAREC launches a call for projects to support museums and museum professionals in Ukraine and other countries experiencing armed conflict with the remaining amount of €111,957.

#### **9.6 Update on the Resolutions Committee: Draft Resolutions**

##### **Decision 9.6 Update on the Resolutions Committee: Draft Resolutions**

The Executive Board,

takes note of the three proposed resolutions for the General Conference 2022,

and

thanks the Resolutions Committee for their hard work.

## **9.7 Update on the Recommendations of the National and International Committees**

### **Decision 9.7 Update on the Recommendations of the National and International Committees**

The Executive Board,

takes note of the draft Recommendations for 2022 proposed by the National Committees and the International Committees that will be discussed at the Preliminary Separate Meetings of the National and International Committees on 16 – 17 June 2022.

## **ITEM 10. UPDATE ON THE STATUTORY MEETINGS 2022**

### **10.1 Update on the General Assembly: Resolutions, Code of Conduct, Financial Statements 2021**

#### **Decision 10.1 Update on the General Assembly: Resolutions, Code of Conduct, Financial Statements 2021**

In consultation with the Executive Board, the Chair of the Advisory Council and the Director General, the President,

sets the agenda for the 37th Ordinary General Assembly, in accordance with the proposal made by the Secretariat in its working document, including:

- the minutes of the 36th Ordinary General Assembly and the Extraordinary General Assembly,
- The President's annual report,
- the financial statements for the year 2021 and the Management report on the 2021 Financial statements, the discharge, the appointment of the auditor,
- the Resolutions,
- the Strategic Plan 2022-2028,
- the Code of Conduct,
- the results of the votes,
- the results of the elections of the 2022-2025 ICOM Executive Board and the address of the newly elected President;

and

convenes an Ordinary General Assembly on 24 August 2022, in accordance with Article 10 – sections 3 and 4 of the Statutes;

and

requests the Secretariat to follow-up on the preparation of this Assembly.

## **10.2 Update on the Extraordinary General Assembly: Museum Definition**

### **Decision 10.2 Update on the Extraordinary General Assembly: Museum Definition**

The Executive Board,

recommends that the ICOM President convenes an Extraordinary General Assembly on 24 August 2022 in accordance with Article 10, sections 3 and 4 of the ICOM Statutes, to amend the definition of “museum” as provided for in Article 3 – Section 1 of the ICOM Statutes, in accordance with the proposal made by ICOM Define, selected by the Advisory Council and endorsed by the Executive Board for submission to the Extraordinary General Assembly;

and

requests that the Secretariat follows up on the preparation of this Assembly.

## **10.3 Update on the Advisory Council: Resolutions, Recommendations of the Separate Meetings of the National and International Committees**

### **Decision 10.3 Update on the Advisory Council: Resolutions, Recommendations of the Separate Meetings of the National and International Committees**

The Executive Board,

takes note of the draft agenda for the 92<sup>nd</sup> Session of the ICOM Advisory Council, as presented by the Chair of the Advisory Council.

## **ITEM 11. NEXT SESSION OF THE ICOM EXECUTIVE BOARD**

### **Decision 11. Next Session of the ICOM Executive Board**

The Executive Board,

decides to hold the 162<sup>nd</sup> Session on 19 -20 August 2022.

## **ITEM 10. OTHER MATTERS**

As there were no other matters to be discussed, the President closed the meeting.

ANNEX:

**ICOM EXECUTIVE BOARD MEETING  
161<sup>st</sup> SESSION**

**Date:** Thursday 9<sup>th</sup> and Friday 10<sup>th</sup> June 2022 from 14:00 to 17:00 (CEST)

**Venue:** Online

**Chair:** Alberto Garlandini, ICOM President

**Agenda**

Item No.	Agenda Item	Speaker(s)
0	President's Opening Remarks	Alberto Garlandini
1	Approval of the Agenda	Alberto Garlandini
2	Minutes of the 160 <sup>th</sup> Session of 28 – 29 April 2022	All EB members
3	Follow Up on the Decisions of the Executive Board	Alberto Garlandini, Peter Keller
4	Finance	Carina Jaatinen, Alec Coles, Peter Keller, Florian Courty, Dominique Gagnard
4.1	Financial Statements 2021	
4.2	Budget Monitoring for 2022	
5	Update on the Secretariat	Peter Keller  Alexandra Fernandez Coego  Benjamin Granjon
5.1	Update on the Work Plan for 2022	
5.2	Update on Communication: IMD 2022 Results	
5.3	Update on Membership	
5.3.1	Follow up on National Committees:	
5.3.1.1	Update on the National Committees considered under reorganization and/or suspended: Ghana, Madagascar	
5.3.2	Update on the National Committees	
5.3.3	Membership Applications without a National Committee	

6.1	Update on the statutory meetings platform Agora	Francesca Pollicini
6.2	ICOM General Conference 2022: Programme, Budget	Francesca Pollicini
7	Update on the Governance Review Process	
7.1	External Review: Final Report	Joan Fanning, Megan McNally
7.2	External Review Steering Committee	Eric Dorfman, Carlos Brandão
8	Update on ICOM - IMREC	Laishun An, Carol Scott
9	Standing Committees and Working Groups	
9.1	Update on ICOM Define: Final Proposal	Lauran Bonilla-Merchav and Bruno Brulon, Alexandra Fernandez Coego
9.2	Update on ETHCOM: Results of the Consultation	Sally Yerkovich
9.3	Update on the Working Group on Statutes and Rules: Amendments of the Statutes and Code of Conduct	Maître Jean-François Canat, Morgane Fouquet-Lapar
9.4	Update on the Strategic Plan Committee: Draft Plan	Ole Winther, Carol Scott
9.5	Update on SAREC	Antonio Rodriguez
9.6	Update on the Resolutions Committee: Draft Resolutions	Olga Chistanova
9.7	Update on the Recommendations of National and International Committees	Regine Schulz
10	Update on the Statutory Meetings 2022	
10.1	Update on the General Assembly: Resolutions, Code of Conduct, Financial Statements 2021	Alberto Garlandini
10.2	Extraordinary General Assembly: Museum Definition, Amendments of the Statutes	Alberto Garlandini
10.3	Advisory Council: Resolutions, Recommendations of the Separate Meetings of the National and International Committees	Regine Schulz

11	Next meeting of the ICOM Executive Board	Alberto Garlandini
12	Other Matters	Alberto Garlandini and EB Members